



NEW ZEALAND VICE-CHANCELLORS' COMMITTEE

# ANNUAL REPORT 2008



# MEMBERSHIP OF THE NEW ZEALAND VICE-CHANCELLORS' COMMITTEE 2008

(Date in brackets indicates year joined the Committee)



**Chair: Professor Roger Field**  
BSc (Hons), PhD (Hull), FNZIM  
Vice-Chancellor  
Lincoln University (2003)



**Deputy Chair (January - May)**  
**Professor Roy Sharp**  
MA, DPhil (Oxon), Dist FIPENZ, FNZIM  
Vice-Chancellor  
University of Canterbury (2003)



**Deputy Chair (June -December)**  
**Derek McCormack** MSc (Otago),  
DipTchg  
Vice-Chancellor  
Auckland University of Technology (2004)



**Professor Stuart McCutcheon**  
BAgrSc (Hons), PhD (Massey)  
Vice-Chancellor  
University of Auckland (2000)



**Professor David Skegg**  
OBE, BMedSc, MB ChB (Otago), DPhil  
(Oxon), FFPHM, FAFPHM, FRSNZ  
Vice-Chancellor  
University of Otago (2004)



**Professor Roy Crawford**  
BSc (Hons), PhD DSc (Belf), FIMechE,  
FIMMM, FREng, FIPENZ  
Vice-Chancellor  
University of Waikato (2005)



**Professor Pat Walsh**  
MA (Cant), PhD (Minn)  
Vice-Chancellor  
Victoria University of Wellington (2005)



**Hon Steve Maharey**  
MA (Massey)  
Vice-Chancellor (October - )  
Massey University (2008)

## Also:

**Professor Ian Warrington**  
MHortSci, DSc, Hon DLitt,  
FRSNZ, FNZSHS  
Acting Vice-Chancellor  
(March -September)  
Massey University

**Professor Ian Town**  
MBChB (Otago), DM (Soton),  
FRACP  
Acting Vice-Chancellor  
(June - December)  
University of Canterbury

NEW ZEALAND VICE-CHANCELLORS' COMMITTEE

# ANNUAL REPORT 2008

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2009



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Picture: NZ Herald

University representatives presented a nine-point plan for action by the incoming government and universities at a news media briefing held at the NZVCC's Wellington secretariat in November. From left are Auckland University of Technology Vice-Chancellor Derek McCormack, Victoria University of Wellington Vice-Chancellor Professor Pat Walsh, University of Auckland Chancellor Hugh Fletcher and Professor Jane Harding, Deputy Vice-Chancellor (Research) at the University of Auckland and a member of the NZVCC Research Committee.

## KEY STATISTICS

### The New Zealand University System

**Number of students enrolled:** 171,735 (2007, 173,467)

**Students enrolled by university:**

**University of Auckland** 38,551, 4,283 international (2007, 38,502 – 4,503)

**Auckland University of Technology** 23,715, 2,321 international (2007, 23,402 – 3,186)

**University of Waikato** 12,014, 2,050 international (2007, 12,031 – 2,197)

**Massey University** 34,413, 3,985 international (2007, 35,491 – 4,481)

**Victoria University of Wellington** 21,380, 2,765 international (2007, 21,889 – 2,966)

**University of Canterbury** 17,587, 2,041 international (2007, 17,966 – 2,313)

**Lincoln University** 3,323, 1,252 international (2007, 3,521 – 1,298)

**University of Otago** 20,752, 2,352 international (2007, 20,665 – 2,546)

**Total domestic students:** 150,686 (2007, 149,977)

**Total international students:** 21,049 (2007, 23,490)

**Qualifications completed:** 48,050 (2007)\*

**Government funding (SAC)+:** \$846,755,152~ (2007, \$890,963,419) ~  
\$844,324,807` (2007, \$888,154,004)`

**Funding per Equivalent Full-time Student (EFTS):** \$7,528~ (2007, \$8,037) ~  
\$7,543` (2007, \$8,054)`

**Number of funded EFTS places:** 112,482~ (2007, 110,859) ~  
111,935` (2007, 110,271)`

- \* Most recent available data
- + With effect from 1 January 2008 the Student Component Fund became the Student Achievement Component
- ~ Includes Adult & Community Education (5.1)
- ` Excludes Adult & Community Education (5.1)

Notes: ACE funding in universities ceased to be funded from the Student Component Fund with effect from 1 January 2006. Where ACE (5.1) is stated, the EFTS and dollars are after the funding cap has been applied.

In 2007, the universities' ACE (5.1) allocation was split between actual delivered 5.1s and notional EFTS – each university could specify up to 10% of its allocation as being notional EFTS.

Payments as a result of the Tripartite Forum are usually included within the EFTS rate for Student Component Funding. However, some manual payments were made due to system limitations and there was also a manually calculated adjustment fund. In 2008 the only manual payments were for the adjustment fund.

From 1 January 2008, the SAC appropriation and funding rates were "top-sliced" to create funding for the Public Provider Base Grant (PPBG) – part of the Tertiary Education Organisation Component (TEOC) capability fund. At present this funding is directly linked with the SAC funding. It is therefore included in this analysis for comparative purposes.

Sources: University annual reports (student numbers); Tertiary Education Commission (funding)  
Some figures for 2007 differ from those originally published, to reflect revised data.

## GLOSSARY

ADT	Australian Digital Theses Programme
ACU	Association of Commonwealth Universities
AUQA	Australian Universities Quality Agency
CAUL	Council of Australian University Librarians
CLL	Copyright Licensing Limited
CPIT	Christchurch Polytechnic Institute of Technology
CRI	Crown Research Institute
CUAP	Committee on University Academic Programmes
FRST	Foundation for Research, Science and Technology
IIQABCG	Inter-Institutional Quality Assurance Bodies Consultative Group
ITPQ	Institutes of Technology and Polytechnics Quality
KAREN	Kiwi Advanced Research and Education Network
LIAC	Library and Information Advisory Commission
MoRST	Ministry of Research, Science and Technology
NZQA	New Zealand Qualifications Authority
NZUAAU	New Zealand Universities Academic Audit Unit
NZUSS	New Zealand Universities' Superannuation Scheme
NZVCC	New Zealand Vice-Chancellors' Committee
PBRF	Performance-Based Research Fund
PMCA	Print Media Copyright Agency
REANNZ	Research and Education Advanced Network New Zealand Ltd
TeLRG	Tertiary e-Learning Reference Group
TEC	Tertiary Education Commission
TTPG	Tertiary Technical Procurement Group
R&D	Research and Development
RS&T	Research, Science and Technology

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## THE YEAR AT A GLANCE

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January 18 Dr Richard Ede announced as new CEO of Auckland polytechnic Unitec, institution says it will continue its quest for university status.

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February 29 Professor Judith Kinnear completes term as Massey University Vice-Chancellor, the first woman in New Zealand universities' 139-year history to hold such a post.

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March 11 Government announces Fast Forward initiative.

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March 19 University representatives oppose Education (Establishment of Universities of Technology) Amendment Bill in submissions to the Education and Science Select Committee.

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May 2 University of Canterbury Vice-Chancellor Professor Roy Sharp appointed as the new Chief Executive of the Tertiary Education Commission.

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May 22 Budget delivered, NZVCC describes its impact on universities as "meagre".

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May 28 Deloitte Report on university academic salaries released, strong Australian academic salaries identified as risk to New Zealand university system.

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April 18 Education New Zealand reports first increase for some years in new enrolments from international students from China.

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June 13 *Education Review* reports that the gap between inflation and annual increases in government tertiary education subsidies is on track to reach two per cent, a proportion which represents a \$40 million funding decline for institutions.

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July 3 Government announces \$25 million capital injection for Auckland University of Technology to establish Manukau campus, along with review of tertiary education provision in Auckland.

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July 14 Foundation for Research, Science and Technology (FRST) announces \$785 million in research contracts in its 2008 investment round – university contracts account for \$93.6 million of that total.

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July 16 Tertiary Teaching Excellence Awards for 2008 announced – Massey senior lecturer Lisa Emerson takes Supreme Award.

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July 31 Scholarship arrangement between Chile and New Zealand allowing Chilean students to study here signed in Wellington.

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- August 29 Education and Science Select Committee reports Education (Establishment of Universities of Technology) Amendment Bill back to the House and recommends it not be passed.
- 
- September 10 OECD releases 2008 edition of *Education At A Glance*, NZVCC comments the report highlights the need for increased investment in the New Zealand university system.
- 
- September 17 New NZVCC website goes live.
- 
- September 23 Crown Research Institutes Crop & Food and HortResearch announce merger.
- 
- September 26 Parliament rises for General Election.
- 
- October 3 Hon Steve Maharey takes up post as Massey University Vice-Chancellor.
- 
- October 13 Labour Party announces proposal for universal student allowance, NZVCC says political preoccupation with student financial support is unhelpful.
- 
- October 15 Dr Rod Carr appointed as new University of Canterbury Vice-Chancellor, to start in 2009.
- 
- October 23 NZVCC releases brochure detailing success story from the commercialisation of university research.
- 
- November 8 General Election delivers National Party clear majority, subsequently enters into confidence and supply agreements with ACT, Māori Party and United Future.
- 
- November 17 Cabinet announced, Anne Tolley as Education and Tertiary Education Minister, Dr Wayne Mapp as Research, Science and Technology Minister and Associate Minister for Tertiary Education.
- 
- November 26 NZVCC releases nine-point plan for action by the new government and universities.
- 
- December 5 TEC agrees to fund students from Auckland University of Technology's new law school, New Zealand's sixth.
-

## 1. FROM THE CHAIR

Election years are never easy for universities. They compete to be heard against other tertiary education sector interests – particularly students – who command many more votes.

As 2008 unfolded, it became clear that the major political parties were again targeting the student vote and the NZVCC was forced to point out that New Zealand continues to devote a disproportionate amount of its tertiary education budget to student financial support. The Committee's message to the electorate was simple – at issue was the balance between quality and affordability. If the pendulum swung too far one way, university education would be affordable for students but the quality of that education would be compromised. The real need was greater public investment in universities as an essential part of the nation's infrastructure. That view was backed by other parties with an interest in tertiary education, most notably business.

Partially in response to the political emphasis on student financial support, the Committee decided to adopt an on-going, long-term communications strategy to extend beyond the election. The strategy has four key messages: universities improve people's lives, they train the professionals critical to New Zealand's success, they are the major research providers in this country and, by failing to invest in universities, successive governments have run the system down. Communication professionals from all universities provided input into the strategy's development.

The "need to invest" message was particularly apposite when Chancellors and Vice-Chancellors appeared before the Education and Science Select Committee in March to present submissions on the Education (Establishment of Universities of Technology) Amendmend Bill. This private member's legislation proposed a new category of public tertiary education institution and was described by university submissions as misguided, misleading and unnecessary. Underlying those statements was a central conclusion – if New Zealand is unable to resource adequately its university system how can it afford further additions to its tertiary education system. In the event the Select Committee recommended that the Bill not be passed.



The combined approach by Chancellors and Vice-Chancellors to promote university interests extended to the release of the central element of the Committee's *Briefing for the Incoming Government*. That element was a nine-point plan for government and university action which was released publicly at a news media conference in Wellington in November. Two Vice-Chancellors, a Chancellor and a member of the NZVCC's Research Committee told journalists of the need for increased public investment in universities, pointing out that investment required indexation to compensate the institutions for annual cost increases unique to the sector. Further, the level of investment should be high enough to sustain research-led teaching in universities.

Other aspects of the plan address the current constraints on university income streams, especially as regards student tuition fees. The plan calls for greater policy flexibility so universities can charge fees that more accurately reflect the cost of provision. Universities also seek reduced compliance costs which emanate from their dealings with a range of government education agencies.

Basic research is one of the principal domains of the university system and the plan seeks a doubling of the Marsden Fund that supports such research, central to the country's innovation system. Restoration of university access to contestable research funding is another aspect of the plan, along with an increase in contestable funds managed by the Foundation for Research, Science and Technology and the Health Research Council. The suite of desired research initiatives is completed by universities' support for closer relationships with other research organisations through appropriate policy changes on research funding and research institution governance. The plan says the roles of universities and the Crown Research Institutes could be more complementary with opportunities for increased collaboration.

A step change for Māori and Pasifika and a commitment to universities' distinctive contribution are the final aspects of the plan. Government co-operation is sought in strengthening existing university strategies to engage Māori and Pasifika communities with university education. The new government is also asked to accept its obligation to safeguard university autonomy and academic freedom, and to recognise universities' unique ownership position.

As soon as the incoming National Government announced its new Cabinet, the *Briefing to the Incoming Government* document was sent to the Minister for Tertiary Education, the Hon Anne Tolley, the Minister of Research, Science and Technology, Dr Wayne Mapp, and the Minister for Infrastructure, the Hon Bill English. Arrangements were set in train for Chancellors and Vice-Chancellors to discuss the nine-point plan with these ministers.

The year 2008 was one when the NZVCC secretariat focused not just on the external political environment but also on its own structures, processes and communications. Real progress was made on presenting the combined university case for greater political and public recognition of institutions pivotal to New Zealand's economic and social development.

**Roger J Field**  
Chair

February 2009

## 2. EXECUTIVE DIRECTOR'S REPORT

The 2008 year was one in which the NZVCC enjoyed a good working relationship with both the Minister for Tertiary Education (who also held the portfolio of Research, Science and Technology) and officials in key government agencies.

It was also a year in which the Committee's statutory responsibilities for quality assurance and scholarships ran smoothly.

It was not a year, however, in which the Committee made any significant progress with the key policy issues that need to be addressed if the universities are to maximise their contribution to New Zealand.

### Government relations

Alongside its statutory functions, the NZVCC's role of influencing government policy to support the universities is paramount. The Committee's influence on major policy areas such as research and international education are covered elsewhere in this Annual Report.

In addition to these significant areas of policy influence, the NZVCC worked on a wide range of other policy and operational matters of relevance to the universities during the year. These included:

- policies relating to the funding of universities including the fee maxima policy, indexation of government funding, and capital funding
- policies on student financial support
- the participation of the universities in the roll-out of the capital asset management regime in the tertiary sector, and
- the gazetted criteria for risk management and other aspects of the monitoring of the Crown's interest in tertiary institutions.

The Committee also attempted to engage in more strategic discussions with both the Minister for Tertiary Education and the Tertiary Education Commission (TEC) on the future shape of the university sector and policies to support that strategic direction.

The NZVCC was grateful to receive a further allocation of additional government funding to the universities in 2008, through the Tripartite Forum process. As in the two previous years, the additional funding was provided to assist the universities to meet the salary pressures they face in recruiting academic staff in the international market. The Committee completed a further analysis of the international comparability of New Zealand academic salaries and related benefits to support the funding case. In the longer term, however, the Committee remains concerned about the universities' continuing ability to respond to these pressures and does not consider top-up funding to be a sustainable solution.

The Committee was also pleased to have the opportunity to submit three pan-university co-operative projects to the TEC for funding from the Priorities for Focus Fund, in addition to the proposals submitted by the individual universities.

### Quality assurance

The Memorandum of Understanding on Quality Assurance signed by the NZVCC and the TEC in 2007 provided the vehicle for an exploration in early 2008 of the alignment between the universities' quality assurance processes and the self-assessment and external evaluation and review processes being introduced in the rest of the tertiary education sector.

A Joint Working Party on Evaluation Indicators was established, drawing its membership from the Committee on University Academic Programmes (CUAP), the NZ Universities Academic Audit Unit (NZUAAU) and the TEC. The Working Party's report, which detailed the range of information that was available to the TEC from CUAP's procedures and the NZUAAU's academic audits, was accepted by the Committee at its July meeting and referred to the TEC. The NZUAAU section of this Annual Report provides information on the work that was

undertaken subsequently within the university sector on the development of evaluation questions for use in academic audits.

During 2008 the NZVCC was pleased to accept the NZ Qualifications Authority's (NZQA) invitation to have observer status at the meetings of the Quality Assurance Reforms Consultative Group as this provided a further opportunity to consider the alignment between the universities' processes and those being developed for the rest of the sector. At year end all parties, including officials and government, appeared to have reached a consensus that equivalent, but not necessarily the same, quality assurance processes would apply across the tertiary education sector.

#### **International links**

Links between the NZVCC and comparable organisations internationally are of longstanding importance to the work of the Committee.

During the year, the NZVCC concluded an Academic Links Agreement with its French counterpart – the Confédération des Présidents d'Université (CPU). An agreement was also concluded with the China Education Association for International Exchange (CEAIE). These agreements set out the broad areas in which the university systems agree to co-operate and provide for the negotiation of university-to-university agreements to give effect to the co-operation.

Professor Field was invited as Chair of the NZVCC to participate in the American Council on Education meeting in San Diego in February where he made a presentation on the New Zealand university system, with a particular emphasis on our quality assurance processes. Professor Field also represented the NZVCC at the Wellington Group Forum in Sydney in December where he was a discussant in sessions on accreditation and accountability, and the implications of the global financial crisis for higher education.

The NZVCC's membership of the Association of Commonwealth Universities (ACU) is a key part of its international activities. In November 2008 the Chair of the NZVCC and the Executive Director attended the ACU Conference in Hyderabad, India. During the conference

Professor Field also attended an ACU Council meeting and met with Professor Sukhdeo Thorat, Chairman of India's University Grants Commission.

A number of international delegations were hosted by the NZVCC during the year and distinguished visitors included Dr Al-Ohali, Deputy Minister for Educational Affairs in the Saudi government. Maria Teresa Marshall, Executive Director of the Consejo de Rectores Universidades Chilenas (the Chilean Council of University Chancellors), the NZVCC's counterpart body in Chile, also visited.

#### **NZVCC committee structure**

During 2008 the NZVCC reviewed the way it works with committees and established some principles for the future use of committees and working groups. The NZVCC confirmed the importance of retaining the existing committees that support its statutory responsibilities for programme accreditation and scholarships and its key areas of policy influence. It issued a consultation document to the university sector on how it might work with other pan-university groups in the future. Having considered the feedback in the submissions, the NZVCC made some adjustments to its committee structure including adopting an expert group structure for its copyright and graduate outcomes functions. The Committee endorsed greater use in future of time-limited special purpose and, where appropriate, multidisciplinary working groups rather than formal committees. In accordance with this new approach it also agreed to cease the use of the term "Standing Committee".

#### **NZVCC website and intranet**

The NZVCC website underwent a significant upgrade during 2008 to improve the accessibility of information to visitors and give more prominence to the NZVCC's viewpoint on policy issues. After the website went live in September work began on the development of an intranet for use by the committees and groups associated with the NZVCC. By year end the basic intranet functionality had been scoped and released for user feedback.

#### **NZVCC registration with Charities Commission**

The amendment to the legislation which exempted the universities from having to register to protect their charitable status unfortunately did not extend to the NZVCC which was required to register to protect the tax status of its scholarships and other investments. The Charities Commission agreed to register the NZVCC.

#### **Membership and staff**

There were two changes in the membership of the NZVCC during 2008. Professor Judith Kinnear retired as Vice-Chancellor of Massey University and returned to Australia in early March. Professor Ian Warrington was then Acting Vice-Chancellor until Hon Steve Maharey took up the position of Vice-Chancellor of Massey University at the beginning of October. There was also a change of Vice-Chancellor at the University of Canterbury with Professor Roy Sharp resigning to take up the position of Chief Executive of the TEC at the end of June. Professor Ian Town was then Acting Vice-Chancellor for the remainder of 2008.

Professor Roger Field, Vice-Chancellor of Lincoln University assumed the Chair of the NZVCC for a two-year term commencing in 2008 with Professor Roy Sharp as Deputy Chair until mid-year. Following Professor Sharp's appointment to the TEC, the Committee appointed Derek McCormack, Vice-Chancellor of Auckland University of Technology as Deputy Chair.

There were two changes of staff in the NZVCC secretariat during the year, with Elizabeth Siebers, Office Assistant and Jane Begley, Scholarships Advisor leaving and being replaced by Sue Taylor-Green and Wendy Robinson respectively. A review of the capability within the office led to some changes to the responsibilities and titles of some positions.

**Penny Fenwick**  
Executive Director

February 2009

**During the year, the NZVCC concluded an Academic Links Agreement with its French counterpart – the Conférence des Présidents d'Université (CPU). An agreement was also concluded with the China Education Association for International Exchange (CEAIE). These agreements set out the broad areas in which the university systems agree to co-operate and provide for the negotiation of university-to-university agreements to give effect to the co-operation.**

### 3. CHANCELLORS

Dr Robin Mann (chair)  
Canterbury

Hugh Fletcher  
Auckland

Sir Paul Reeves  
AUT

Rt Hon Jim Bolger  
Waikato

Nigel Gould  
Massey

Emeritus Professor Tim Beaglehole  
Victoria

Tom Lambie  
Lincoln

Lindsay Brown  
Otago

The Chancellors' Group met in Wellington three times in 2008, in April, August and December, with all those gatherings followed by combined meetings with Vice-Chancellors.

Agenda items for the April meeting included the universities' election year strategy and progress on the Education (Establishment of Universities of Technology) Amendment Bill. Hugh Fletcher and Nigel Gould reported on their experience in joining Vice-Chancellors to present university submissions opposing the Bill to the Education and Science Select Committee.

By the August meeting the universities' election strategy had evolved into an on-going public relations campaign and there was discussion on raising some of the campaign messages with both the Minister for Tertiary Education and Deputy Leader of the National Party during meetings scheduled that day and the next. Chancellors noted that Tertiary Education Commission seminars to explain the proposed capital asset management plan regime had delivered different messages at various venues.

By the final meeting for the year the election outcome was known and Chancellors pointed to the need for universities to engage positively with the new government. A decision was taken to join with Vice-Chancellors to present the plan for government and university action to relevant ministers at the earliest opportunity.

## 4. NEW ZEALAND UNIVERSITIES ACADEMIC AUDIT UNIT Te Wāhanga Tātari

**Chair: Emeritus Professor Les Holborow**

**Director: John M Jennings**

The New Zealand Universities Academic Audit Unit (NZUAAU) operates as an independent academic audit and enhancement agency. Its terms of reference require it to review and comment on the effectiveness of systems in New Zealand universities for monitoring and enhancing the on-going academic quality of academic programmes, their delivery and their learning outcomes, and the extent to which the universities are achieving their stated aims and objectives in these areas. The constitution requires the unit to act as a fully independent body in the conduct of its audit activities.

### Quality audit

During the first half of the year, the unit administered audits of all eight universities against the “welfare” and “accommodation” sections of the *Code of practice for the pastoral care of international students* under contract to the Ministry of Education. A report was sent to each university, and at the end of the exercise, an overview report was published that summarised the diversity of approaches taken by universities and reported good practices observed during the audits.

During the second half of the year, the unit administered an institutional academic audit of Massey University. This was the first audit for Cycle 4 (mid 2008-mid 2012) which will be whole of institution audits. The final report was presented to the university just before Christmas and was placed on the unit’s website ([www.nzuaau.ac.nz](http://www.nzuaau.ac.nz)).

Two more follow-up reports to Cycle 3 academic audits were received by the unit during the year, and were discussed by the board. Follow-up reports describe the actions being taken in addressing the recommendations contained in the audit reports, and it is hoped that universities will also report on progress with the universities’ own enhancement initiatives identified in their self-assessment portfolios.

During 2008, the unit consulted with the next two universities preparing for academic audits – the University of Auckland and Victoria University of Wellington.

### Quality networking

The unit maintains strong professional interactions with a number of Wellington-based government, education and quality assurance agencies, in particular the NZ Qualifications Authority (NZQA), the Tertiary Education Commission (TEC), ITP Quality (ITPQ), Ako Aotearoa (National Centre for Tertiary Teaching Excellence), the Education Review Office and the Ministry of Education. The director keeps in close touch with the NZVCC secretariat. The chair of the board and the director are members of the Inter-Institutional Quality Assurance Bodies Consultative Group convened by the NZQA.

The unit has a special relationship with the Australian Universities Quality Agency (AUQA), and new good practices identified during a recent academic audit were posted on the AUQA’s online good practice database during the year. Other agencies with special relationships include the Quality Assurance Agency for Higher Education in the United Kingdom (QAA), the Scottish Office of the QAA, and the Office for National Education Standards and Quality Assessment (ONESQA), Thailand. The director has been made a member of the editorial board of a new e-journal being published by ONESQA. The director has maintained his position as the non-board member of the Finance Committee of the Asia Pacific Quality Network (APQN). The unit welcomes a variety of international visitors each year.

### Quality practices

The director was a member of the NZVCC/TEC Joint Working Party on Evaluation Indicators set up to report on the meaning of evaluation indicators in the context of university quality assurance. The report kept strictly to the terms of reference and did not advance the cause of evaluation indicators. Indicators indicate performance against criteria such as evidence in answer to evaluation questions. Therefore, to advance the process, the unit committed itself in the report to establishing a reference group drawn from the university sector to develop evaluation questions (not indicators) relevant to universities. That group has developed draft evaluation questions which have been considered by the board and discussed with other groups. Work will continue in 2009.

The unit co-hosts the annual Quality Enhancement Meeting of quality personnel from all universities, organised in 2008 by the University of Waikato. The meeting discussed the likely impact of the tertiary education reforms, and the possible impact on the work of the unit arising from the implementation of a new process of self-assessment and “external evaluation and review” (that is, academic audit) being developed by the NZ Qualifications Authority.

### **Quality processes**

In April, Belinda Middleton resigned as Office Manager while on maternity leave, to become a full-time mother. Belinda brought considerable expertise to the unit, and many of the initiatives she took have become embedded into the unit’s operations. The unit is the better for her valued contribution over three years. Ruth Berkalitzky, who had been acting in a temporary capacity, was appointed Office Manager in May.

The chair of the board, Emeritus Professor Les Holborow, was to relinquish his position at the end of June, but agreed to stay on until the new chair could take up his appointment early in 2009. In June, Professor Roy Sharp, Vice-Chancellor of the University of Canterbury, resigned as the NZVCC member on the board (after more than five years on the board) to take up the position of Chief Executive of the TEC. Professor Stuart McCutcheon, Vice-Chancellor of the University of Auckland, took Professor Sharp’s place. At the end of the year, the board lost two influential members: Dr Lane West-Newman, nominated by the Association of University Staff, after six years; and Liz Hawes, nominated by the New Zealand Union of Students’ Associations, after one year. The unit relies heavily on the insights and expertise of the members of the board, and the unit was sorry to lose the services of such able and experienced members.

A copy of the unit’s full annual report, which includes a summary of the audited financial statements, is available from the unit and is on its website ([www.nzuaau.ac.nz](http://www.nzuaau.ac.nz)).

## 5. NEW ZEALAND UNIVERSITIES' SUPERANNUATION SCHEME

The NZUSS was established in 1993 following the closure of the Government Superannuation Fund (GSF) to new members. At 31 December 2008 NZUSS had 6,056 members, a net increase of 417 members from 2007. Funds under management were valued at \$214.3 million as at 31 December 2008.

The NZUSS trust deed was amended in March 2008 to adjust employer contributions in some circumstances where an employer contributes to a KiwiSaver Scheme on behalf of a member and to provide for compulsory employer contributions for members who have elected to become complying fund members. The amendments included the following:

- allowing KiwiSaver members to join NZUSS as subsidised members,
- allowing unsubsidised members to join the complying fund section of the scheme,
- updating the double-dipping clause, and
- improving vesting for complying fund members with immediate vesting of employer contributions to the complying fund.

The member trustees are Grant McKenzie (Otago) and Dr Neville Bennett (Canterbury) and the employer trustees are Wayne Morgan (Victoria) and Jonathan Blakeman (Auckland). Dr Graeme Fogelberg the independent chair resigned in May 2008 and was replaced by Lindsay Tairaroa. Meetings of trustees are serviced by the NZVCC.

The scheme publishes an annual report which is sent to all members and is available to prospective members. As required by investment disclosure legislation, the scheme also publishes a prospectus and investment statement. These are available from the NZVCC website [www.nzvcc.ac.nz](http://www.nzvcc.ac.nz).

NZUSS is an independent scheme employing specialist investment managers. Mercer Investment Consulting are the principal investment advisors to the scheme, Mercer (NZ) Ltd are the administrators of the scheme and KPMG are tax advisors to the scheme. For more details see [www.nzvcc.ac.nz/superannuation](http://www.nzvcc.ac.nz/superannuation).

## 6. COMMITTEES, EXPERT GROUPS AND WORKING PARTIES

### 6.1 Copyright

**(Chair: Professor Peter Watts, University of Auckland)**

Other members of the committee were:

**Grant Wills** Auckland

**Mike Bondesio** AUT

**Sally Sleigh** Waikato

**Myles Stilwell** Massey

**Tony Cuttriss** Victoria

**Gail Pattie** Canterbury

**Lyndsay Ainsworth** Lincoln

**Professor John Smillie** Otago

John Katz QC acted as a member of the Copyright Negotiating Team and provided legal advice to and acted on behalf of the committee as and when required. Melanie Johnson of the University of Auckland acted as secretary of the group and a member of the negotiating team. Other members of the negotiating team were Peter Watts and Grant Wills.

2008 was a steady rather than a spectacular year in a copyright sense though legislative changes and licence negotiations created considerable demands for advice and submissions.

The Screenrights licence continued to be a useful means of obtaining copyright materials from broadcasts, but will have to be renegotiated in 2009 as a result of amendments to the Copyright Act 1994.

The new Copyright Licensing Limited (CLL) licence, which derives from the 2003 licence, bedded down without major problems and will provide stability for the five-year term, both in terms of cost and in the ability to copy from print originals.

During 2008 discussions continued with the Print Media Copyright Agency (PMCA) in an effort to settle the terms of a licence to copy from New Zealand newspapers. These discussions essentially concluded in December 2008 when the terms of a licence were agreed. This licence comes into effect in 2009 and will remain in effect until 31 December 2012 again giving stability in terms of the copying permitted from New Zealand newspapers and the price paid

for the licence. Universities remain able to copy from overseas newspapers for educational purposes under the CLL licence.

Although, on behalf of universities, the Copyright Negotiating Team had made submissions with regard to a licence to copy and distribute music for the educational purposes of the universities, no responses were received from representatives of the music rights owners during 2008. The negotiating team has been advised that these discussions will recommence in 2009.

Changes to the Copyright Act which have the potential to impact both positively and negatively on universities were passed in 2008.

On the positive side it will be possible, for educational purposes, for universities to copy and communicate via intranets to authenticated users (staff and students) works from websites.

However, a number of other changes will cause serious compliance problems. These include the provisions in section 92A, which require each university, as an internet service provider, to have a policy to terminate the internet account of a repeat infringer (who uses the internet service to do a restricted act without the consent of the copyright owner). Submissions seeking more appropriate provisions have been made.

From 2009 the Copyright Negotiating Team, based in the University of Auckland, will continue to provide copyright services for all universities acting through nominated representatives in each university.

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### 6.2 Graduate Outcomes

**(Chair: Professor Stuart McCutcheon,  
Vice-Chancellor, University of Auckland)**

Other members of the working party were:

**Pamela Moss** Auckland

**Richard Hall** AUT

**Greg Middleton** Waikato

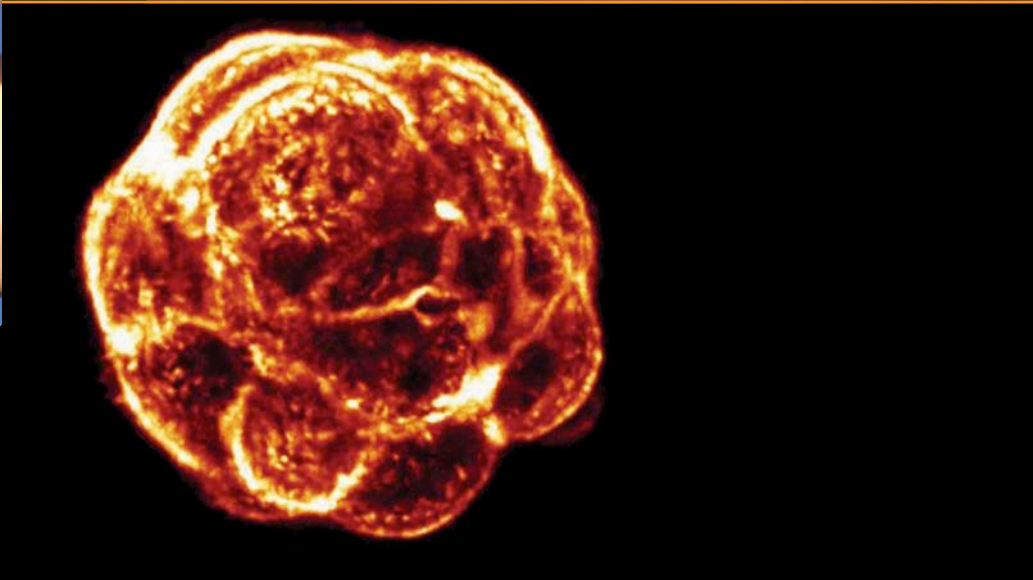
**Shelley Paewai** Massey

2008

Above: Emma Hutton, the 2008 Girdlers' Scholar, one of nine undergraduate scholarship schemes administered by the NZVCC.

Opposite: Three more New Zealand Rhodes Scholars were selected in November. They are pictured here with the Governor-General at Government House in Auckland shortly after the selection announcement. From left are Laura Fraser, Nina Hall, His Excellency Anand Satyanand and Peter Cox.





Above left: Auckland-based winners of William Georgetti Scholarships for 2008 celebrate their success. The postgraduate awards are managed by Public Trust and administered by the NZVCC.

Above, left and below: Illustrative elements from *University research commercialisation – paying dividends for New Zealand* published by the NZVCC during the year. University of Canterbury research contributed to the development of the WhisperGen (above), a small domestic appliance which simultaneously generates heat and electricity. At left is an embryo labelled with a KODE™ construct. Developed by Professor Steve Henry of the AUT, KODE™ constructs have a wide range of potential diagnostic and therapeutic applications. Far left are Eco-n™ treated paddocks on the Lincoln University Dairy Farm. Eco-n™ is a product that reduces the environmental impacts of dairy farming while increasing productivity. The technology was developed by Lincoln and a fertiliser co-operative. Left are shopping trolleys recharging via coils embedded in a power mat. This utilises a new process developed by University of Auckland researchers which involves reliable electricity transmission without wires.



**Pam Thorburn** Victoria  
**Dr Bob Hall** Canterbury  
**Dr Tracy Berno** Lincoln  
**David Thomson** Otago

The working party was charged with determining future university needs for graduate outcome information and designing a survey system to meet those needs, including survey delivery and presentation of results.

A meeting in February saw a draft interim proposal produced for the future conduct of the NZVCC Graduate Outcomes Survey. Issues identified in that proposal were further investigated and findings discussed at a meeting in March. Three options for survey frequency and design were identified for inclusion in a report to the NZVCC at its April meeting. The working party decided to investigate the possibility of Tertiary Education Commission (TEC) funding for the development of the new survey process.

The working party's report to the NZVCC recommended one of the three identified survey options and asked for the survey proposal to be approved in principle. A further recommendation was for the working party to undertake more work to develop an appropriate survey methodology, then seek expressions of interest from potential survey contractors. The working party would make a further, final recommendation to the NZVCC on the on-going co-ordination and management of the survey, including a detailed costing and service delivery information.

Following NZVCC approval of their recommendations, the working party met again in July and decided that while the current survey proposal document contained no outstanding issues, a paper was required for the NZVCC August meeting describing the process for the new survey going forward. The working party would act as a steering group during the survey's establishment phase. As far as TEC funding was concerned, the Priorities for Focus Fund seemed appropriate and it was agreed to make an initial bid to cover the cost of both a survey pilot and the first cycle of surveys.

The finalised survey proposal, including the proposed methodology and indicative costing, was discussed at the NZVCC's August meeting. It was agreed that the proposal would be submitted to TEC for Priorities

for Focus funding in the cross-sector project category, supported by a full business case and robust cost analysis.

The working party subsequently appointed a sub-committee to select a project manager for the new survey. That sub-committee met in November and identified possible candidates for the role which would be short-term and followed by the appointment of a survey manager. The project manager position was advertised through the NZVCC with the successful applicant being the National Centre for Lifecourse Research at the University of Otago.

Initial discussions with the centre established that integrating project and survey management would be the most efficient process for establishing the new graduate survey. By the end of the year the outcome of the application to the Priorities for Focus Fund remained unknown.

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## 6.3 Human Resources

**(Convenor: Kath Clarke, Director of Human Resources, University of Auckland)**

Other members of the committee were:

**Greg Arrowsmith** AUT  
**Carole Gunn** Waikato  
**Alan Wheeler** Massey (January – June)  
**Alan Davis** Massey (June – December)  
**Annemarie de Castro** Victoria  
**Paul O'Flaherty** Canterbury  
**Julie Culliford** Lincoln  
**Kevin Seales** Otago

The committee met in March, June, September and December.

The key activities of the committee included:

- Ongoing communication with the Minister of Immigration regarding policy for visiting academics.

- The finalisation of the Visit Safe Express insurance policy for international staff not eligible for access to medical services in New Zealand.
- Contributing to the NZVCC submission to the Inland Revenue Department on taxation of relocation expenses.
- Sponsorship of the NZVCC Administrators Course hosted by Lincoln University and provision of feedback on the proposed programme and course brochure.
- Sponsorship of the annual NZVCC Human Resources Conference hosted by Victoria University of Wellington from June 25-27. Sixty-seven Human Resources staff attended the conference.
- Reviewing documentation and proposed changes to the New Zealand Universities' Superannuation Scheme to implement legislative changes to KiwiSaver.
- Providing advice to the Vice-Chancellors on the possibility of participating in pay and employment equity reviews.
- Developing a presentation on "The Academic Workforce – New Zealand Universities' Perspective", which was presented by Kath Clarke at the Higher Education Human Resources Conference in Sydney in April, sponsored by the Group of Eight (Australian universities).
- Obtaining NZVCC funding for the preparation of a business case to the Tertiary Education Commission (TEC) for funding a major project – "Academic Workforce Plan – Towards 2020". The business case was submitted to the TEC in September.
- Receiving regular activity reports from the Human Resources Benchmarking Network Group – a sub-group of this committee.
- Considering a proposal from Marsh for a sector-wide package of insurance benefits for university staff.

## 6.4 Information Technology

**(Chair: Gerrit Bahlman, Chief Information Officer, Massey University)**

Other members of the committee were:

**Stephen Whiteside** Auckland (deputy chair)

**Liz Gosling** AUT

**Kevin Adamson** Waikato

**Stuart Haselden** Victoria

**Clive Martis** Canterbury

**John Buckler** Lincoln

**Mike Harte** Otago

The Information Technology Committee is made up of the Directors of IT (or equivalent) at each of the eight universities. The committee met formally in March, July and November of 2008 and also held four audio conference meetings. As part of the meetings discussions were held with information systems staff at the Ministry of Education, the Chief Executive of Microsoft New Zealand and with the head of KAREN (the Kiwi Advanced Research and Education Network). At the beginning of April Neil James, the former head of IT at the University of Otago, retired from the university and from the position of half-time consultant/Executive Officer for the committee, a role he had filled for three years. Following a review the position was disestablished.

### CAUDIT

The chair of the committee is an ex-officio member of the executive of the Council of Australian University Directors of Information Technology (CAUDIT); all of the universities are associate members. The universities are considering the issue of whether to become full members rather than continue as associates. Despite the benefits from belonging to CAUDIT, the committee believes that the Australian focus of CAUDIT and the likelihood that it would not be able to have the same political presence in New Zealand made it hard to justify the significant increase in fees involved in becoming full members.

During the year the committee collaborated with CAUDIT on organising workshops in the universities on security policies and procedures.

### Access grid user survey

During 2008 the committee conducted a survey aimed at ascertaining the current level of use of and satisfaction with access grids. The survey covered both users of the access grid and the support staff involved in operating the service. The main issues identified as being areas of satisfaction were the availability and accessibility of access grid service information, the assistance and technical support received in the sessions, and the co-ordination and booking process for the local access grid nodes, which indicates that individual universities are managing well. The main areas of dissatisfaction were identified as the ability to discover the availability of rooms at other sites and the co-ordination of multi grid node sessions.

In the light of the concerns raised about the importance of an adequate booking system the committee agreed to look at the arrangements deployed in countries such as the UK and Australia with a view to implementing a cost-effective system that could be employed in the New Zealand universities.

### Research administration software to support the PBRF process

While the exact requirements of the 2012 round of the PBRF are still to be determined, it is likely that evidence portfolios will need to be submitted in a digital format. If this is the case then there are advantages in the universities working together to ensure that a common, workable, system is used. Currently there is no one system in place across the universities and given the substantial investment made in existing processes, the universities are reluctant to make changes unless there is a clearly better alternative. Two of the universities are working together on a research administration system that would meet their needs and if successful the results could be applied across the sector.

### Software licensing

The committee established a Tertiary Technical Procurement Group (TTPG) to co-ordinate the purchasing of software for use in universities and Institutes of Technology and Polytechnics. In 2008 the committee's chair and deputy chair represented the TTPG in discussions held with Microsoft for the supply

of software to universities in Australia and New Zealand. Previously Australia and New Zealand have held separate negotiations, but in 2008 it was decided to adopt a joint approach. While the two countries share the same fundamental contracts, there are a number of inconsistencies which a joint approach will help to iron out. The new contract arrangements will apply as from the beginning of 2010 and while the details have still to be finalised they should result in appreciable benefits for the New Zealand university system.

### Identity management

With the increasing movement of academics and students between institutions, both within New Zealand and overseas, the issue of identity and access management to ensure that the right people have access to the right IT services at the right time, is crucial. The introduction of the advanced network will increase the pressure on member organisations to make sure that their identity management and authentication systems are in order. Unless this is the case collaboration with other organisations may prove difficult. One such system that lets travelling academics log on to their home university server is Eduroam. The system is used successfully in other parts of the world and is being trialled at the University of Auckland. The system is likely to be rolled out to other campuses.

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## 6.5 International

### Committee on International Policy

**(Chair: Professor Roy Crawford, Vice-Chancellor, University of Waikato)**

Other members of the committee were:

**Professor Chris Tremewan** Auckland

**Professor Des Graydon** AUT

**Associate Professor Ed Weymes** Waikato

**Professor John K. Raine** Massey

**Professor Rob Rabel** Victoria

**Professor Scott Davidson** Canterbury

**The Committee on International Policy continued its work engaging in consultation with government ministries, sector peak bodies and other education stakeholders on matters associated with international education. Three members of the committee are on the Education New Zealand board.**

**Professor Sheelagh Matear** Lincoln

**Professor Sarah Todd** Otago

The NZVCC Committee on International Policy (CIP) promotes internationalisation of the New Zealand universities. During 2008 the group worked with government departments to develop several significant bilateral relationships with the governments of Viet Nam, China and Chile, meeting with delegations from each country and giving their input to the Ministry of Education. All three countries are providing government scholarships for postgraduate students to study in New Zealand.

The CIP also finalised the terms of several arrangements with peak bodies similar to the NZVCC. The French Conférence des Présidents d'Université agreement provides a framework for staff and student exchange and research collaboration. The agreement with the China Education Association for International Exchange (CEAIE) promotes a programme of academic co-operation between the two countries to be implemented by a Joint

Working Group made up of representatives from the NZVCC and CEAIE. Preliminary work has begun on a proposed education co-operation agreement with the Gulf Co-operation Council in the Middle East.

The CIP continued its work engaging in consultation with government ministries, sector peak bodies and other education stakeholders on matters associated with international education. Three members of the committee are on the Education New Zealand board.

Issues associated with immigration policies and processes were to the fore during 2008. Representatives from the CIP met with representatives from Immigration New Zealand at various times during the year to work through concerns with policies which adversely affected international students and the advice that international offices can give students. In July, the Executive Director represented the NZVCC at pan-industry meetings with the then Minister of Immigration and Opposition Spokesperson on Immigration, which discussed some of the issues raised by CIP.

### Committee of International Managers and Directors

**(Chair: Bruce Graham, International Director, Massey  
University)**

Other members of the committee were:

**Roger Shew** Auckland

**Frances Little** AUT

**Nazli Effendi** Waikato

**Roger Armstrong** Victoria

**Les Brighton** Canterbury

**Charlotte Mayne** Lincoln (part year)

**Jenny Wilson** Lincoln (part year)

**Wayne Angus** Otago

In 2008 the NZVCC Committee of International Managers and Directors (CIMD) continued to collectively promote New Zealand universities internationally. A highlight was the NAFSA conference in Washington DC, the world's largest gathering of international tertiary educators, service providers and associated stakeholders. This year the CIMD organised a very successful function at the New Zealand embassy, networking with key people in the international education sector.

Through various missions and international education events, the group raised the profile of New Zealand universities in established and emerging markets, including India and the Middle East. An India strategy group was set up to develop a New Zealand universities brand in India and to co-ordinate university-only marketing activities. To assist with marketing, the CIMD produced an updated version of the NZ universities directory, a publication which catalogues which subjects students can study at which universities.

With the Saudi scholarship scheme moving into its second year, the CIMD worked together to refine pastoral care and administrative issues to facilitate the smooth running of the scheme. Members of the group were also consulted about other scholarship schemes, notably those offered by Viet Nam, China and Chile. Through participation in benchmarking surveys and discussions, the CIMD worked together to ensure the optimal operation of international offices at New Zealand universities.

The CIMD continued to work closely with other key stakeholder organisations such as Education New Zealand, Immigration New Zealand, New Zealand Trade and Enterprise and the Ministry of Education. Matters addressed by the group included discussion of the provision of international student insurance, concerns with immigration processes and procedures, and the review of the *Code of practice for the pastoral care of international students*.

The CIMD met for the last time under the auspices of the NZVCC in October 2008.

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## 6.6 Libraries

### Council of New Zealand University Librarians (CONZUL)

**(Chair: Janet Copsey, University Librarian, University of  
Auckland)**

Other members of the committee were:

**Ainslie Dewe** AUT (January – July)

**Lorraine Shepherd** AUT (August – December)

**Ross Hallett** Waikato

**John Redmayne** Massey

**Sue Roberts** Victoria

**Gail Pattie** Canterbury

**Teresa Chitty** Lincoln

**Sue Pharo** Otago

#### Meetings

CONZUL met four times during 2008. The first meeting was in February in Wellington. The second meeting, which arose as a result of some specific concerns that needed immediate attention, was held using the KAREN network.

Simultaneously with the July meeting in Auckland, there was a meeting of the Institutional Repository Managers. This provided an opportunity for a joint meeting over lunch including a discussion about the future development of the Kiwi Research Information Service (KRIS).

The final meeting of the year was in October in Dunedin and followed a one day focus meeting on documentary heritage collections.

### **Collaborative projects**

#### **Collection management**

In 2007 CONZUL finalised the contract to rationalise the holdings of print versions of bibliographic indexes where an electronic version was available as agreed in the "Consortium Agreement for a National Distributed Storage System for New Zealand Research Libraries".

The actual transfer of selected print titles to the agreed institution and the removal of the duplicate volumes from individual collections was completed during 2008. CONZUL also looked at the options for extending the agreement for journal titles from major publishers but decided not to proceed unless additional funding was available as the work involved would be considerable.

At the suggestion of the NZVCC, CONZUL prepared a proposal to investigate collaborative ways to manage low-use research collections in print for the Tertiary Education Commission's Priorities for Focus Fund.

#### **Documentary heritage**

In October CONZUL members were joined by librarians with responsibility for documentary heritage collections from all university libraries at the Hocken Library for a one day special focus meeting. The Alexander Turnbull Librarian also attended the focus day at the invitation of CONZUL. Issues covered included sustainability of collecting heritage materials without central funding for national collections, gaps in collections, digitisation of collections and associated issues. It is likely that a second forum will be held in 2009 to continue these discussions.

It was also agreed to investigate the possibility of collaborating, with other partners, on the digitisation of the Appendix to the Journal of the House of Representatives (A to Js).

### **Liaison**

#### **National Library of New Zealand**

CONZUL has continuing links with the National Library with representatives on:

- Strategic Advisory Committee (established in 2008) – Janet Copsey (Auckland) (Chair)
- Kiwi Research Information Service (KRIS)<sup>1</sup> – Ainslie Dewe (AUT) (Chair) January - July 2008; Janet Copsey (Auckland) (Chair) August – December 2008;
- Te Puna Strategic Advisory Committee (TPSAC) - Janet Copsey (Auckland), Teresa Chitty (Lincoln);
- Joint Standing Committee on Interloan (JSCI) – Chris Wilson (Auckland); (Committee disestablished November 2008);
- Electronic Purchasing in Collaboration (EPIC)<sup>2</sup> Governance Group (EGG) – Heather Jenks (Canterbury).

#### **Council of Australian University Librarians (CAUL)**

During 2008 CONZUL and CAUL formally agreed protocols for CONZUL membership of CAUL, and their committees and working groups.

CONZUL maintains a close relationship with CAUL including reciprocal attendance at meetings where possible. CONZUL has representatives on the following CAUL working groups:

- Australasian Digital Theses Programme (ADT) Reference Group – Lorraine Shepherd (AUT);
- ADT Technical Committee – Peter Kennedy (Canterbury) and James Brunskill (Waikato);

<sup>1</sup> Kiwi Research Information Service (<http://nzresearch.org.nz>)

<sup>2</sup> EPIC is a shared initiative of New Zealand libraries, led by the National Library, to join together to purchase a range of electronic resources for use in all libraries in New Zealand (<http://www.perna.org.nz/nl/epic.html>)

- CAUL Electronic Information Resources Committee (CEIRC) – John Redmayne (Massey)  
January – September; Teresa Chitty (Lincoln)  
October – December;
- Information Literacy Working Group - Hester Mountifield (Auckland)
- Statistics Focus Group - Chris Wilson (Auckland)

#### Library and Information Advisory Commission (LIAC)<sup>3</sup>

Janet Copesey (Auckland) is a LIAC Commissioner.

#### Tertiary e-Learning Reference Group (TeLRG)

Sue Roberts (Victoria) is the CONZUL representative.

#### HUMANZ Council

Helen Renwick (Auckland) is the CONZUL representative on this body.

#### Other

- CONZUL members arranged a study tour of eight UK academic libraries, and then attended the SCONUL (Society of College, National and University Libraries) meeting in Edinburgh in June. The focus of the tour of academic libraries was on the remodelling of existing library space, particularly access and security issues, research support, teaching and learning, changing staff roles and heritage collections. Five CAUL librarians also joined the study tour.
- Special interest group meetings were organised for Statistics representatives at NZVCC in June, Institutional Repository Managers at AUT in July, and Interloan and Document Delivery Librarians in November.
- Ainslie Dewe, on behalf of CONZUL, was invited to give a presentation on institutional repositories within the context of the open access movement, to the PBRF Sector Reference Group in April.
- Submissions were made to the draft Digital Strategy 2.0 and the Trans-Pacific Strategic

Economic Partnership Agreement Negotiations with the United States with specific concerns relating to copyright and parallel importing of books.

- The annual New Zealand University Library Statistics 2007 was published and distributed in print as well as being made available online at: <http://www.nzvcc.ac.nz/aboutus/sc/conzul/statistics>. Statistics were also contributed to the CAUL Australian University Library statistics at: <http://www.caul.edu.au/stats/>
- CONZUL members participated in the second Library and Information Association of New Zealand Aoteroa (LIANZA) led Remuneration Survey of New Zealand librarians.

#### Personnel

- Ross Hallett was appointed University Librarian at Waikato.
- Ainslie Dewe resigned as University Librarian at AUT.
- Lorraine Shepherd was appointed University Librarian at AUT.

#### Chair of CONZUL

This was Janet Copesey's final year as Chair of CONZUL. John Redmayne, University Librarian at Massey will take over as Chair in January 2009. Teresa Chitty, University Librarian at Lincoln, will be Deputy Chair.

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## 6.7 Public Records Act Working Party

**(Chair: John Redmayne, University Librarian, Massey University, January-June)**

**(Chair: Pam Thorburn, Director, Central Student Administration, Victoria University of Wellington, July-December)**

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<sup>3</sup> Library and Information Advisory Commission (<http://www.liac.org.nz>)

Other members of the working party were:

#### **January-June**

**Grant Wills** Auckland (January – March)  
**Libby Nichol** Auckland (April – December)  
**Eamon Wright** AUT  
**Sally Sleigh** Waikato  
**Pam Thorburn** Victoria  
**Dick Hlavac** Canterbury  
**John Buckler** Lincoln  
**Jan Flood** Otago

#### **July-December**

**Libby Nichol** Auckland  
**Eamon Wright** AUT  
**Sally Sleigh** Waikato  
**Anne Walker** Massey  
**Sue Roberts** Victoria  
**Clive Martis** Canterbury  
**Teresa Chitty** Lincoln  
**Jan Flood** Otago

#### **Extension for PRAW**

The original terms of reference for the Public Records Act Working Party (PRAW) authorised PRAW to meet until June 2008. The recommendation from PRAW that the term be extended until December 2010 – when the first audits of “public offices” (as required by the Public Records Act) will be completed - was accepted by the NZVCC.

PRAW continues to be convened as a cross-functional group reporting to the NZVCC on the implications of the Public Records Act 2005 (PRA) for New Zealand universities.

#### **Meetings**

PRAW met five times during 2008. The first two meetings were to manage the development of the General Disposal Authority, the second two meetings concentrated on potential collaborative projects and the potential impact of the audit process being developed by Archives New Zealand.

The final meeting of the year was a joint meeting with the Records Managers. At this meeting PRAW members outlined the history of PRAW and explored methods of working closely with the practitioners, while maintaining a strategic oversight of the implications of the PRA.

#### **General Disposal Authority for New Zealand Universities**

The General Disposal Authority for New Zealand Universities was authorised by the Chief Archivist in May. The completion of this project was a significant milestone for PRAW. PRAW noted that the project raised the level of awareness about the implications of the PRA within the universities.

#### **Future collaborative projects**

A number of future collaborative projects were identified by PRAW members. Where there are fiscal benefits to the universities these projects will be explored further in 2009.

## 6.8 Research

**(Chair: Professor David Skegg, Vice-Chancellor, University of Otago)**

Other members of the committee were:

**Professor Jane Harding** Auckland  
**Professor Felix Tan** AUT  
**Professor Doug Sutton** Waikato  
**Professor Nigel Long** Massey  
**Professor Neil Quigley** Victoria  
**Professor Ian Town** Canterbury (part year)  
**Professor Steve Weaver** Canterbury (part year)  
**Dr Chris Kirk** Lincoln  
**Professor Geoff White** Otago

The Research Committee is made up of the senior executive from each university with overall responsibility for research policy, either as Deputy Vice-Chancellor or as head of the research office. The committee met in March, July, September and November of 2008.

The committee has a policy of inviting key organisations in the research, science and technology (RS&T) sector to attend meetings to discuss major items of interest; in 2008 visitors to the meetings included representatives from the Ministry of Research, Science and Technology (MoRST), the Health Research Council and the Marsden Fund.

### Research infrastructure

Of concern to the committee during the year was the lack of planning in New Zealand for the purchase of large items of research equipment. The costs involved in issues such as access to the Australian synchrotron and maintaining a network such as KAREN are more than can be met by one institution and – in the case of larger items – even by one group of institutions such as the universities and highlight the need for a co-ordinated approach.

The release of the Research Infrastructure Advisory Group's *Scan of New Zealand's Large Scale Research Infrastructure Needs* in late 2007 identified a number of items crucial for the development of research in this country. However, the process around the purchase of such large items is still hazy and issues such as the rules concerning depreciation on large items of equipment are still causing financial problems for the universities.

### KAREN

Although the Kiwi Advanced Research and Education Network (KAREN) commenced operations only at the end of 2006, because of the length of time needed to negotiate international contracts, work on extending the network past 2010 commenced in early 2008. The first step in the process involved the creation of a sector engagement group to advise KAREN's parent company, Research and Education Advanced Network New Zealand (REANNZ) on the preparation of a business case for further government funding. The committee was represented on the group by Professor Town and Jonathan Hughes from the NZVCC secretariat.

Later in 2008 Cabinet agreed to provide further funding, but only if existing members (principally the universities and the Crown Research Institutes) agreed to a 23 per cent increase on charges in 2010, followed by annual

increases of 3.6 per cent. While recognised as an important piece of research infrastructure, KAREN has yet to achieve its full potential and the increases sought are difficult to justify at a time when annual government funding increases for universities are significantly lower than the 3.6 per cent sought.

The view of the universities is that while KAREN provides benefits to university researchers its potential uses cover a much wider field and have relevance to polytechnics, schools, parts of the health sector and large businesses. It is an important piece of national infrastructure and as such the costs should be borne by the country, and those institutions prepared to support the network in its establishment phase should not be asked to carry an unreasonable share of the costs. The universities are already paying \$2.5 million a year to use KAREN and believe that they are making the appropriate contribution to the costs of maintaining the network.

### Performance-Based Research Fund (PBRF)

In March the Tertiary Education Commission convened a Sector Reference Group (SRG) to advise it on the conduct of the 2012 PBRF evaluation and any changes to processes that should be made from those used in the 2003 and 2006 evaluations. Five past and present members of the research committee are on the SRG, which met five times during 2008 and is overseeing the preparation of a number of consultation documents, the first of which were released towards the end of the year.

### Commercialisation of university research

Together with the university commercialisation companies, the committee published a booklet in October highlighting the commercialisation activities of the universities. Titled *University research commercialisation: paying dividends for New Zealand*, the publication provided details of six success stories resulting from university research and was distributed widely within New Zealand and overseas. Income from university commercialisation activities is now worth more than \$350 million a year.

### Review of research overheads

A major component of the overall cost of research is the indirect costs and overheads borne by each

institution. Rather than embarking on a costly process of calculating overheads for each research contract, the universities and many other research providers use a fixed overhead rate (a percentage of the salaries component) which spreads total costs over all research assignments. During 2008 most of the university research offices reviewed their overhead rates, resulting in reductions in the rate in all cases. While the lower rates were partly the result of higher salaries, they also reflected economies in processes.

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## 6.9 Scholarships

**(Convenor: Dr Charles Tustin, Director, Graduate Research Services, University of Otago)**

Other members of the committee were:

**Professor Caroline Daley** Auckland

**Madeline Banda** AUT

**Dr Dominique Noiton** Waikato

**Professor Margaret Tennant** Massey

**Dr Mary-Jane Shuker** Victoria

**Professor Steve Weaver** Canterbury

**Dr Hugh Bigsby** Lincoln

**Associate Professor Judith Bennett** Otago

Three new members joined the Scholarships Committee to replace departing members. Dr Mary-Jane Shuker replaced Dr Kate Hunter as the Victoria representative, Professor Steve Weaver replaced Professor David Gunby as the Canterbury representative and Dr Dominique Noiton replaced Professor Dick Bedford as the Waikato representative on the committee.

A portfolio of 40 scholarship schemes was managed through NZVCC during the year. These scholarships are available to students at each of the eight universities, and are an acknowledgment of previous academic achievement and extra-curricular performance. The administration of these schemes involves advertising, the reception and collation of applications, establishing selection committees, interviewing applicants where appropriate, and notifying applicants of the final

decision. During the year the sponsoring bodies and donors are kept involved and often take part in the selection process.

This year the committee made 135 awards, 102 of which were for graduates and 33 for undergraduates.

Three new scholarships were established in 2008 to be awarded in 2009. The Kia Ora Foundation Travelling Scholarship in Music was set up to encourage professional musical development among New Zealand students and teachers, while the Kia Ora Foundation Travelling Scholarship in Science funds individuals to travel overseas to undertake scientific research essential to their postdoctoral work. The Peter Windle Scholarship was established to provide an opportunity for a South Island student to undertake a first degree at Corpus Christi College, Cambridge.

In addition, the Auckland Medical Aid Trust Scholarship established in 2004 and previously administered through the University of Auckland, is now administered by the NZVCC scholarships office and provides funds for individuals to undertake research towards a doctoral degree at a New Zealand university. The New Zealand Energy Education Undergraduate Scholarships are no longer administered by the NZVCC.

A total of 21 Commonwealth Scholarships were awarded to students from Commonwealth nations wishing to study in New Zealand. NZAID funds the part of the scheme which supports students from developing nations. Each year the New Zealand Commonwealth Scholarship and Fellowship Committee (NZCSFC) and representatives from NZAID meet to select the successful scholars. The NZCSFC selects scholars who are high academic achievers and will make a positive contribution to their home countries' human development capacity on their return home.

New Zealand universities (which fund the Commonwealth Scholarship and Fellowship Plan scheme for students from developed countries) recognise the quality of the Commonwealth scholars from the United Kingdom and Canada and value their contribution. The scholarships committee at each university makes their own selection from a number of candidates sent to them each year. A breakdown of the Commonwealth scholars for 2008 by country is as follows:

**Developed Countries: (5)**

Canada 1                      United Kingdom 4

**Developing Countries: (16)**

Barbados 1                      Maldives 1                      The Gambia 2  
Guyana 2                      South Africa 1                      Trinidad 1  
Jamaica 3                      Sri Lanka 1                      Vanuatu 1  
Malawi 1                      St Vincent 1                      Zambia 1

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## 6.10 Te Kāhui Amokura

**(Chair: Professor Mason Durie, Deputy Vice-Chancellor (Māori), Massey University)**

Other members of the committee were:

**Jim Peters** Auckland

**Associate Professor Pare Keiha** AUT

**Professor Linda Smith** Waikato

**Professor Piri Sciascia** Victoria

**Sir Tipene O'Regan** Canterbury

**Professor Hirini Matunga** Lincoln

**Darryn Russell** Otago

Te Kāhui Amokura provides advice to the NZVCC, the universities and government departments on strategies, policies and structures that relate to Māori and universities in areas of priority to Māori and Māori scholarship. The group held several hui during the year.

Following consultation by Dr Jonathan Adams at their April meeting, the group prepared a submission to the Tertiary Education Commission strategic review of the Performance-Based Research Fund. The group strongly supported the retention of the Māori Knowledge and Development (MKD) Panel, but argued that greater clarity was needed about the criteria for research excellence and quality. This is particularly important given the multidisciplinary nature of the MKD panel which tends to be defined by its methodology rather

than a subject area. During the consultation, it was agreed that Te Kāhui Amokura could have a role in the future development of the MKD panel.

The MANU-AO initiative which was established by the group in 2007 to advance Māori academic capability, continued its achievements into 2008. The weekly lecture series broadcast on the Building Research Capability in the Social Sciences (BRCSS) network were well attended and the leadership seminars well received. The highly successful Ngā Kete a Rāhua Inaugural Māori Research Symposium Te Waipounamu, hosted by Aotahi: School of Māori and Indigenous Studies, University of Canterbury, was funded in part through contributions from MANU-AO. The conference was attended by around 350 people. In December the MANU-AO initiative received a second block of funding from the Tertiary Education Commission to support the initiative for a further three years.

As well as research related matters, Te Kāhui Amokura provide expertise to Ako Aotearoa, the National Centre for Tertiary Teaching Excellence, nominating Dr Rawiri Taonui to sit on the committee. The committee also provided on-going support for the Māori Academic Excellence Awards held annually at Turangawaewae marae in conjunction with the University of Waikato and under the auspices of Te Arikini Tuheitia Paki.

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## 6.11 University Academic Programmes

**(Chair: Professor Pat Walsh, Vice-Chancellor, Victoria University of Wellington)**

Other members of the committee were:

**Professor Dugald Scott** NZVCC (Deputy Chair)

**Professor David Ryan** Auckland

**Professor Rob Allen** AUT

**Professor Doug Sutton** Waikato

**Professor Nigel Long** Massey

**Associate Professor David Crabbe** Victoria

**Dr Jan Cameron** Canterbury

**Professor Sheelagh Matear** Lincoln

**Dr Pat Cragg** Otago

**Liz Hawes** NZUSA

### **Proposals for new and changed academic qualifications**

The committee received 197 proposals for new qualifications and changes to existing qualifications, an increase on 2007 (163). Sixty-four new qualifications were approved, bringing to 1084 the number of new qualifications approved by the committee in its 19 years of operation.

Massey had undertaken a major review of its offerings in agriculture, horticulture and natural resource management under the rubric of its applied science qualifications. Its proposals for 27 new qualifications therefore included suites of qualifications in agricommerce, agriscience and environmental management.

Twenty-one proposals (11%) were amended following scrutiny and comment by other universities. These amendments were to correct errors in drafting the regulations or to achieve greater clarity.

New qualifications available from 2009 include master's degrees in forensic information technology and design innovation, postgraduate diplomas in surgical anatomy, quality systems and whānau development, and a graduate diploma in Pacific journalism.

Thirteen qualifications were renamed, five of these being former options for other qualifications which now became qualifications in their own right. Fifty-one were deleted, of which 25 were qualifications of the former Christchurch College of Education, now part of the University of Canterbury.

### **Graduating Year Reviews**

CUAP's moderation process is known as Graduating Year Review. Universities formally conduct reviews of all recently introduced programmes, involving an appointed convener and at least one panel member from another disciplinary area. Reports of the reviews are considered by CUAP. The committee received 89 reports at its November meeting. Eight programmes had been or

were to be discontinued as a result of the reviews. One had been suspended. In 10 other cases there were concerns about viability and the programmes were being kept under review. Several universities reported difficulties with software engineering programmes, which lost students prior to graduation at the invitation of an industry that was desperately short of skilled staff.

### **Policy issues**

A working party on evaluation indicators, chaired by Professor Scott and including representation from the NZVCC and the Tertiary Education Commission (TEC) with an observer from the New Zealand Qualifications Authority (NZQA), reported in June. It came to the view that existing information should be able to supply the assurance of quality in universities required by the government and other stakeholders. International benchmarks were likely to be more useful to the TEC than local indicators.

The idea of a national bachelor's degree registered on the National Qualifications Framework was discussed at intervals throughout the year, with the Executive Director representing the NZVCC's opposing views on a sector advisory group established by NZQA. At year's end the matter had not been resolved.

The committee raised concerns about new standards for midwifery degrees promulgated by the Midwifery Council in 2007 and drawn to CUAP's attention in mid-2008. They were seen as unrealistic in their requirement to teach four years' worth of work in three years. In addition they appeared to take little account of institutions' autonomy in matters related to organisational structure, enrolment and teaching practices. Meetings held with the Midwifery Council and the TEC were unproductive. Further action is being contemplated.

A working party was set up to consider the definition of a master's degree, which currently frustrated the sorts of developments some universities wished to make, and the desirability or otherwise of coursework in the PhD. Its report recommended adherence to CUAP's guiding principle that a master's degree should represent five years of study from the start of a bachelor's degree but allowed that master's degrees by coursework should be permitted to build on any undergraduate degree rather than a degree in the principal subject of the master's

degree. It also recommended that universities have discretion to judge whether coursework in a PhD was appropriate. The report was sent to the universities for discussion and report back in 2009.

#### Other matters

With the Executive Director of the NZVCC, the Deputy Chair Professor Scott and Dr Cameron represented the NZVCC on NZQA's Inter-Institutional Quality Assurance Bodies Consultative Group and on the Joint Consultative Group (NZVCC/NZQA).

Professor Scott and Dr Cameron represented the NZVCC at a quality assurance workshop held in Chennai, India, in March.

Several members attended the 13th Quality Enhancement Meeting held at Waikato in September.

#### Inter-Institutional Quality Assurance Bodies Consultative Group

The IIQABCG met twice during the year and discussed the quality assurance component of the tertiary reforms programme, the possible introduction of the diploma supplement and New Zealand's involvement with the Bologna process.

#### Joint Consultative Group (NZVCC/NZQA)

The JCG met three times. Topics discussed ranged over NZQA's proposed quality assurance regulatory system (not applicable to universities) arising out of the tertiary reforms, its benchmarking exercise with the Irish National Qualifications Framework, the development of a New Zealand diploma supplement, changes to the preamble to the gazetted criteria for the approval and accreditation of courses, standards for midwifery degrees (see above), national degrees (see above), and the possibility of adjusting the New Zealand Register of Quality-Assured Qualifications so that four-year bachelor's degrees could be shown at level 8.

#### University entrance

Before the reconstituted sub-committee on university entrance had been convened CUAP had received approaches from two non-university providers of

university foundation programmes for international students to allow these programmes to be offered to domestic students. CUAP agreed they could be offered to domestic students who had either completed Year 13 at a New Zealand secondary school or reached the age of 18.

The sub-committee reported (see below) on a change to the guidelines for the admission of school-leavers from Australia, recommended that Australians be eligible for discretionary entrance, and suggested an amendment to the discretionary entrance regulations. CUAP supported the recommendations and referred them to the NZVCC, which approved them.

#### Personnel

Professor Ryan returned to the committee for another term, following a previous one seven years earlier. Liz Hawes took up a one-year appointment representing the New Zealand Union of Students' Associations.

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## 6.12 Sub-Committee on University Entrance

**(Chair: Professor Dugald Scott, Pro-Vice-Chancellor and Dean of Education, Victoria University of Wellington; Deputy Chair of CUAP)**

Other members of the committee were:

**Associate Professor Jan Crosthwaite** Auckland

**Ineke Kranenburg** AUT

**Professor Brian Findsen** Waikato

**Dr Kathleen Vossler** Massey

**Dr Colin Jeffcoat** Victoria

**Dr Jan Cameron** Canterbury

**Professor Sheelagh Matear** Lincoln

**Associate Professor John Clark** Otago

**Trevor Weir** Liaison Officers

**Lisl Prendergast** State schools

**Lynda Reid** Independent schools

**Statistics gathered annually continued to demonstrate that students admitted with discretionary entrance, particularly those admitted directly from Year 12, performed substantially better on average than the entire first-year cohort.**

In its new format and with new terms of reference the sub-committee met in May and held an audioconference in July.

It made changes to the discretionary entrance regulations to provide eligibility for Australian citizens and permanent residents whose most recent year of schooling had been in New Zealand, and to adjust the wording of the first regulation to make administration more straightforward. It also agreed that the cut-off points for students applying for admission *ad eundem statum* at entrance level from Australian schools should be lowered by a few points as evidence from Australia indicated that students performing at that level were able to gain admission to Australian universities. These changes were recommended to CUAP for approval and reference to the NZVCC.

The numbers remained very low for applicants admitted under the provision for those who had missed university entrance literacy by one credit to be admitted where

there was compensating good performance in a literacy-rich subject. As the provision was a useful device in a few cases it would remain in place for two more years.

Statistics gathered annually continued to demonstrate that students admitted with discretionary entrance, particularly those admitted directly from Year 12, performed substantially better on average than the entire first-year cohort.

The chair and Dr Cameron represented the universities on the Secondary Principals' and Leaders' Forum with Ken Rapson (Auckland).

## 7. FINANCIAL SUMMARY\*

### INCOME STATEMENT

FOR THE YEAR ENDED 30 JUNE 2008

	ACTUAL 2008	ACTUAL 2007
<b>Revenue</b>		
University Annual Grants	996,000	984,000
Administration Fees	102,989	100,520
Interest Income	72,956	58,991
Sundry Income	100,000	0
<b>Total Revenue</b>	<b>1,271,945</b>	<b>1,143,511</b>
<b>Expenditure</b>		
Administration & Office Expenses	310,852	257,692
Legal & Consultancy	229,110	91,806
Salaries & ACC Levies	747,675	687,225
	<b>1,287,637</b>	<b>1,036,723</b>
<b>Profit/(Loss)</b>	<b>-\$15,692</b>	<b>\$106,788</b>

The New Zealand Vice-Chancellors' Committee (NZVCC) financial statements for the year ended 30 June 2008 are the first financial statements that comply with NZ IFRS. The NZVCC has applied NZ IFRS 1 First time adoption of NZ IFRS (NZ IFRS 1) in preparing these financial statements. The NZVCC's transition date is 1 July 2006. The NZVCC prepared its opening NZ IFRS balance sheet at that date. The reporting date of these financial statements is 30 June 2008. The NZVCC NZ IFRS adoption date is 1 July 2007. For a full explanation of the transition to NZ IFRS please see the financial statements for the year ended 30 June 2008.

\* This is a summary of the full financial accounts submitted to Parliament.

## BALANCE SHEET

AS AT 30 JUNE 2008

	ACTUAL 2008 \$	ACTUAL 2007 \$
<b>Equity</b>		
Committee Funds	768,070	783,762
Asset Revaluation Reserve	405,988	405,988
<b>Accumulated Funds</b>	<b>\$1,174,058</b>	<b>\$1,189,750</b>
<b>REPRESENTED BY:</b>		
<b>Current Assets</b>		
Cash and Cash Equivalent	2,265,230	1,880,323
Trade and Other Receivables	87,161	81,083
Accrued Interest	29,794	31,407
Bank Term Investments	500,000	800,000
	2,882,185	2,792,813
<b>Non-Current Assets</b>		
Property, Plant & Equipment	709,221	742,721
Jarden Morgan Portfolio	1,366,550	1,447,481
	2,075,771	2,190,202
<b>Total Assets</b>	<b>4,957,956</b>	<b>4,983,015</b>
<b>Current Liabilities</b>		
Trade and Other Payables	137,314	102,507
Employee Entitlements	70,990	49,199
GST Payment/(Refund)	-10,554	-3,194
Commercialisation of Research Fund	8,444	8,443
CONZUL	25,189	18,264
NZ Council of Deans of Education	184,982	169,695
NZ Women in Leadership	158,513	106,875
	574,878	451,789
<b>Non-Current Liabilities</b>		
Employee Entitlements	50,560	116,638
Scholarship Commitments	3,158,460	3,224,838
	3,209,020	3,341,476
<b>Total Liabilities</b>	<b>3,783,898</b>	<b>3,793,265</b>
<b>Net Assets</b>	<b>\$1,174,058</b>	<b>\$1,189,750</b>

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New Zealand Vice-Chancellors' Committee  
2009



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Academic Policy



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